



#### Geopolitical Summary

- Iraq Surge is yielding positive results...key is transition
- Afghanistan Deteriorating ...Surge Phase II
- Iran Continued nuclear ambitions. Help from Russia?
- Pakistan Moving backwards...NB Only Muslim Nuclear State
- North Korea Increasingly unstable, probably manageable
- Russia Reasserting its relevance question is end game
- China An economic powerhouse, Taiwan/Space/Cyber?
- Venezuela A Source of Irritation

Overall - - More Complex

#### U.S. Defense Budget

- DoD budget for FY09 approved at \$518B
- FY09 Supplemental - 1st installment
   \$66B, 2nd \$76B proposed
- Obama's top-line FY10 budget \$534B on February 26, full details March/April
- Obama's supplementals - FY10 \$130B, with future \$50B annual placeholders
- Iraq Drawdown timing uncertain, potential Afghan offset?
- Possible changes to DoD Acquisition plans - - "near peer" vs. "long war" tension



## Near Peer vs. Long War Requirement Tensions

#### Near-Peer

#### **Strategic**

- Nation State Conflict
- Nuclear Deterrence

#### **Programmatic**

- Heavy Ground
- DD(X)
- BMD
- Next Gen Bomber

#### **Operational**

- Shift to Asia
- ASW
- Nation Defeat

#### Common

- Persistent ISR
- HUMINT
- C4I
- UAVs
- Rapid Mobility
- Cyber Security

#### Long War

#### **Strategic**

- "Find, Fix, Finish" Terrorists
- Global Strike

#### **Programmatic**

- Special Ops LCS
- WMD Non-Lethal
  - **Operational**
  - "Disconnected" states
  - Riverine Ops
  - Stabilization/ Reconstruction

L-3 well positioned in "common" areas



Source: GEIA

# Company Update

## Major Highlights in 2008

- Sales \$14.9B, GAAP EPS \$7.72
- EPS growth 17% (29% GAAP)
- Cash Flow from Operations \$1.4B
- Repurchased \$794M of stock
- Acquired 4 Companies for \$256M
- Significant new program wins orders \$16.5B
- JCA #1 and #2 delivered on time
- Won OSI appeal
- Continued consolidating and rationalizing portfolio







#### **Business Profile**

 Prime contractor in C<sup>3</sup>ISR, AM&M, Government Services



- Supplier with broad product mix and balanced exposure to new products
- Participate in growing DoD segments
  - ISR, sensors and communications
  - simulation & training
  - SOF and ISR support services
- Participate in other major budgets





### 2008 Sales by End Customer

(\$ in Billions)

Army	\$4.2	28%
Air Force	2.9	20%
Navy / Marines	2.3	15%
Other Defense	1.6	11%
U.S. Military (DoD)	\$11.0	74%
Other, U.S. Government	\$1.1	7%
Foreign Governments	1.1	7%
Commercial - International	1.0	7%
Commercial - Domestic	0.7	5%
Consolidated	<u>\$14.9</u>	100%



#### L-3's Discriminators

- Our culture - entrepreneurial, flexible, ethical
- Low exposure to major program cuts
- Our solutions keep existing platforms relevant to today's missions
- Agility and quick reaction capabilities
- Customer relationships - program performance
- Critical mass in growth areas
- Exceptional, loyal, dedicated workforce



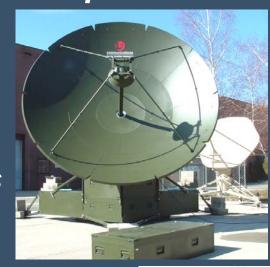






#### Strategic Goals

- Continue to expand business base
  - Organically
  - Increase product and service offerings
  - Acquisitions to expand/enhance market positions
- Strengthen market positions
  - Cost and schedule performance
  - Customer responsiveness
  - Best quality products and services
- Achieve financial growth objectives
- Exceed average market returns in A&D sector



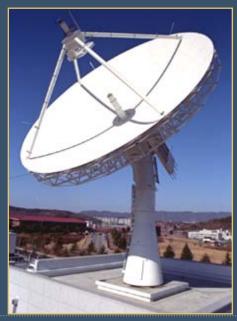


#### **Business Strategy**

- Expand prime contractor and supplier positions
- Align R&D, CapEx and M&A with customer priorities
- Organic growth, plus M&A
- Favorable contract performance
- Continuous cost improvement
- Grow EPS and cash flow







#### Emerging Markets Poised for Growth

Soft Power

Energy Initiatives

Cyber Initiatives

- Stimulus package
- Direct Contracts with Government of Iraq







#### Growth Areas for 2009

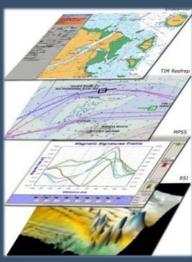
- ISR FMV 24/7, Unmanned, Manned, Sensors, Logistics, Support
- Services Intel Support, Afghanistan Training
- AMM RESET, JCA, CLS
- Products EO/IR, Microwave, Simulation





# Acquisitions

#### 2008 Acquisitions



(\$ in Millions)

Purchase Annual Price Sales

**HSA** 

\$10 \$16

Hydrographic data and maintenance services



**\$178** \$230

Provider of night vision and laser designation equipment



**G/A International** 

**\$10** 

Service and support company for SAM navigation products



**Int'l Resources Group** 

\$58

\$100

Professional services firm that assists government and the private sector manage critical resources







**Good Companies For Good Prices** 

#### **M&A Environment**

Valuation reality vs seller expectations



- Higher cost of capital
- Liquidity considerations
- Anxious sellers



Expect opportunities to emerge





# Cash Returned to Shareholders

#### Cash Returned to Shareholders

(\$ in Millions)

	2008 <u>Actual</u>	2007 Actual
Cash Dividends Share Repurchases	\$ 147 794	\$ 126 500
Total Cash Returned	\$ 941	\$ 626
Free Cash Flow	<u>\$ 1,184</u>	\$ 1,121
% Returned	<u>79%</u>	56%



# 2009 Guidance (January 29, 2009)

# 2009 Financial Guidance (January 29, 2009)

**Sales** \$15.5B to \$15.7B

Operating Margin 10.4%

Diluted EPS \$7.12 to \$7.32

Cash Flow from Operations \$1.4B

Free Cash Flow \$1.2B







#### Conclusions

An increasingly integrated diversified company



- Recognized prime in core capabilities - ISR, Services, AM&M
- Building critical mass in product areas - EO/IR, Marine & Power Systems
- Business areas aligned with DoD priorities
- Disciplined capital deployment









Well Positioned to Deliver 2009 Guidance

# Supplemental Financial Data

## 2008 Financial Review

#### Q408 Select Financial Data

(\$ in millions, except per share amounts)	Q408 Actual	Q407 Actual	Q408 vs <u>Q407</u>
Sales	\$4,011	\$3,806	5%
Operating Margin %	10.4%	10.4%	n.c.
Operating Income	\$416	\$396	5%
Interest Expense / Other	\$68	\$67	1%
Tax Rate	29.0%	37.0%	-800 bpts
Diluted Shares	120.7	126.9	-5%
Diluted EPS from Continuing Operations	\$2.04	\$1.63	25%
Free Cash Flow	\$287	\$285	1%

Notes: (1) Q408 excludes the business divestiture gain of \$33M (\$20M after taxes or \$0.17 per share).

(2) See Reconciliation of GAAP to Non-GAAP Measurements.

## Q408 Segment Actuals

(\$ in Millions)		0-1	Ou anatin a	NA a marina
		Sales	Operating	Margin
Segment	Sales	Growth	<b>Margin</b>	<b>Change</b>
				(bpts)
C <sup>3</sup> ISR	\$ 754	6%	8.3%	-300
Gov't Services	1,063	-5%	9.5%	+40
AM&M	718	14%	8.9%	+10
Spec Products	1,476	9%	12.7%	+100
Consolidated	\$4,011	5%	10.4%	n.c.



#### 2008 Select Financial Data

(\$ in millions, except per share amounts)			
	2008	2007	2008 vs
	Actual	<u> Actual</u>	2007
Sales	\$14,901	\$13,961	7%
Operating Margin %	10.6%	10.4%	+20 bpts
Operating Income	\$1,575	\$1,448	9%
Interest Expense / Other	\$254	\$274	-7%
Tax Rate	34.7%	35.6%	-90 bpts
Diluted Shares	122.9	126.5	-3%
Diluted EPS	\$6.98	\$5.98	17%
Free Cash Flow	\$1,184	\$1,121	6%

Notes: (1) Excludes 2008 items comprised of (i) Q208 items that include a litigation gain of \$133M (\$0.66 per share), a product line divestiture gain of \$12M (\$0.06 per share) and an impairment charge of \$28M (\$0.14 per share), and (ii) a Q408 gain of \$33M (\$0.16 per share) for the divestiture of a business on October 8, 2008.

- (2) 2008 interest expense/other includes \$7M of accrued interest reversed as part of the Litigation Gain.
- (3) See Reconciliation of GAAP to Non-GAAP Measurements.



### 2008 Segment Actuals

(\$ in Millions)

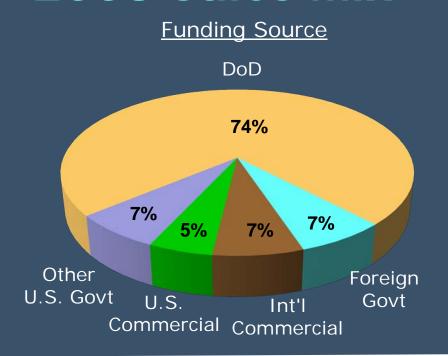
		Sales	Operating	Margin
Segment	Sales	<u>Growth</u>	<u> Margin</u>	Change
				(bpts)
C <sup>3</sup> ISR	\$ 2,567	11%	9.8%	-20
Gov't Services	4,303	-1%	9.8%	+50
AM&M	2,657	5%	9.1%	-70
Spec Products	5,374	12%	12.3%	+50
Consolidated	\$ 14,901	7%	10.6%	+20

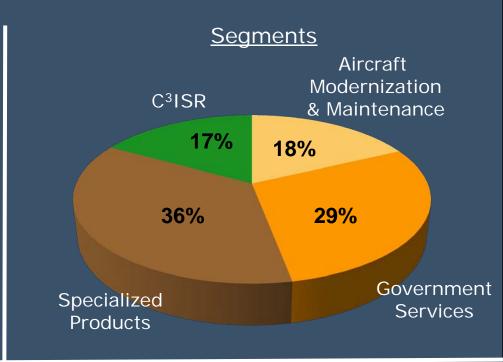
Notes: (1) Excludes Q208 items that include a litigation gain of \$126M, a product line divestiture gain of \$12M and an impairment charge of \$28M.

(2) See Reconciliation of GAAP to Non-GAAP Measurements.

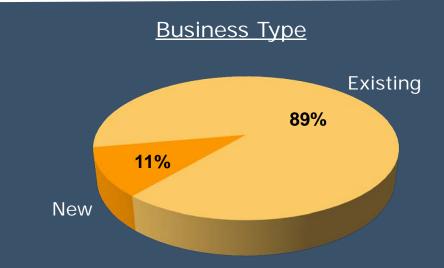


#### 2008 Sales Mix









## 2009 Financial Guidance (January 29, 2009)

#### 2009 Financial Guidance

(\$ in Billions, except EPS amounts)

Sales

**Operating Margin** 

Tax Rate

**Diluted EPS** 

Net Cash from Operating Activities Less: CapEx, net of Dispositions Free Cash Flow Current Guidance (Jan. 29, 2009)

\$15.5 to \$15.7

10.4%

36.0%

\$7.12 to \$7.32

\$1.4

(0.2)

\$1.2

Prior Guidance (Nov. 2008)

\$15.4 to \$15.7

10.7%

36.0%

\$7.30 to \$7.50

\$1.4

(0.2)

\$1.2

#### Diluted EPS Reconciliation

	2009 Guidance (Jan. 29, 2009)	2008 Actual	<u>Change</u>
GAAP EPS	\$7.12 to \$7.32	\$7.72	-8% to -5%
2008 Items		(0.74)	
New Accounting Rules		(0.13)	
Excluding: Higher 2009 Pension Expense	0.40		
Excluding: Higher 2009 Tax Rate	0.10		
Adjusted EPS	\$7.62 to \$7.82	\$6.85	11% to 14%

Notes: (1) 2008 Items are comprised of (i) Q2 2008 Items that include a litigation gain of \$133M (\$0.66 per share), a product line divestiture gain of \$12M (\$0.06 per share) and an impairment charge of \$28M (\$0.14 per share), and (ii) a Q4 2008 gain of approximately \$33M (\$0.16 per share) for the divestiture of a business on October 8, 2008.

(2) 2008 GAAP EPS will be restated effective January 1, 2009 for new accounting rules (FSP APB14-1 and FSP EITF 03-6-1). Impact on 2009 EPS is expected to be (\$0.14).



### 2009 Pension Expense Sensitivity

	Assumptions			Estim	ated '09	vs '08 Im	npact
	'08 Asset Return	'09 Discount Rate	Additional '08 Funding	Pretax Income	Margin (bpts)	EPS	EPS Change
Initial 2009 Guidance	-23%	7.5%	\$100M	\$(35)M	-20	\$(0.19)	-3%
Jan. 29, 2009 Guidance	-28%	6.5%	\$100M	\$(76)M	-50	\$(0.40)	-6%
Change	-5%	-1.0 ppt	n.c.	\$(41)M	-30	\$(0.21)	-3%

- Initial 2009 Financial Guidance was provided at L-3's Investor Conference on Nov. 13, 2008.
- January 29, 2009 Financial Guidance is based on 12/31/08 actual data.



## 2009 Segment Guidance

(\$ in Billions)					Midpoint Margin Change
		Midpoint		Midpoint	Excluding
		Growth	Operating	Margin	Higher Pension
Segment	Sales	<u>vs 2008</u>	<u>Margin</u>	vs 2008	<u>Expense</u>
				(bpts)	(bpts)
C <sup>3</sup> ISR	\$2.7 to \$2.8	7%	10.2% to 10.4%	+50	+160
Gov't Services	\$4.4 to \$4.5	4%	9.9% to 10.1%	+20	+20
AM&M	\$2.7 to \$2.8	4%	9.0% to 9.2%	n.c.	+20
Spec Products	\$5.7 to \$5.8	7%	11.4% to 11.6%	-80	n.c.
Consolidated	\$15.5 to \$15.7	5%	10.4%	-20	+30

Note: Margin Change excludes Q2 2008 Items (litigation gain of \$126M, a product line divestiture gain of \$12M and an impairment charge of \$28M).



#### Free Cash Flow

TEE Casii Flow	2	2009		
(\$ in Millions)	Gu	idance	2	2008
	(Jan.	29, 2009)	A	ctual
Net Income	\$	869	\$	949
Depreciation & Amortization		235		206
Deferred Taxes		100		161
Stock-Based Compensation		213		205
Divestiture Gains/Impairment Charge		-		(4)
CODES Noncash Interest		21		-
Working Capital/Other		(43)		1
OSI Litigation Accrual		-		(131)
Cash Flow from Operating Activities	\$	1,395	\$	1,387
Capital Expenditures, net		(195)		(203)
Free Cash Flow	\$	1,200	\$	1,184
Supplemental Data				
Income Tax Payments, net	\$	380	\$	345
Pension Contributions		65		162

Notes: (1) 2008 Deferred Taxes include increase of \$51M for Q2 2008 litigation gain and decrease of \$10M for Q2 2008 impairment charge.

<sup>(2) 2008</sup> net income includes \$91M for the 2008 Items comprised of (i) \$71M for Q208 Items, and (ii) \$20M for a gain on the divestiture of a business.



### Capitalization and Leverage

(\$ in Millions)	12/31/08 Actual	12/31/07 <u>Actual</u>
Cash	\$ 867	\$ 780
Debt	\$ 4,538	\$ 4,537
Equity	5,914	6,076
Invested Capital	\$ 10,452	\$ 10,613
Debt/Book Capitalization	43.4%	42.7%
Bank Leverage Ratio	2.2x	2.3x
Available Revolver	\$ 940	\$ 794

Note: Equity includes minority interest of ~\$85M.



#### Debt Analysis

(\$ in Millions)

				Next
	12/31/08		Maturity	<b>Redemption</b>
	_Actual_	Type	<b>Date</b>	<b>Date</b> Premium
<u>Senior:</u>				
Revolver	\$ -	Variable <sup>(1)</sup>	3/10	n.a.
Term Loans	650	Variable <sup>(1)</sup>	3/10	n.a.
Subordinated:				
3% CODES	\$ 700	fixed	8/35	<b>2/11<sup>(2)</sup> </b>
7-5/8% Notes	750	fixed	6/12	6/08 2.542%
6-1/8% Notes	400	fixed	7/13	7/08 3.063%
6-1/8% Notes	400	fixed	1/14	1/09 3.063%
5-7/8% Notes	650	fixed	1/15	1/10 2.938%
6-3/8% Notes	1,000	fixed	10/15	10/10 3.188%
<b>Unamortized Discounts</b>	(12)			
Total	\$4,538			

Notes: (1) LIBOR +87.5 bpts.



<sup>(2)</sup> The contingent convertible notes (CODES) contain "puts" that holders can exercise on Feb 1, 2011, and every 5-year anniversary thereafter at a price of 100%.

#### Forward Looking Statements

Certain of the matters discussed in this presentation that are predictive in nature, that depend upon or refer to events or conditions or that include words such as "expects," "anticipates," "intends," "plans," "believes," "estimates," and similar expressions constitute forward-looking statements. Although we believe that these statements are based upon reasonable assumptions, including projections of total sales growth, sales growth from business acquisitions, organic sales growth, consolidated operating margins, total segment operating margins, interest expense, earnings, cash flow, research and development costs, working capital, capital expenditures and other projections, they are subject to several risks and uncertainties that are difficult to predict, and therefore, we can give no assurance that these statements will be achieved. Such statements will also be influenced by factors which include, among other things: our dependence on the defense industry and the business risks peculiar to that industry; our reliance on contracts with a limited number of agencies of, or contractors to, the U.S. Government and the possibility of termination of government contracts by unilateral government action or for failure to perform; the extensive legal and regulatory requirements surrounding our contracts with the U.S. or foreign governments and the results of any investigation of our contracts undertaken by the U.S. or foreign governments; our ability to retain our existing business and related contracts (revenue arrangements); our ability to successfully compete for and win new business and related contracts (revenue arrangements) and to win re-competitions of our existing contracts; our ability to identify and acquire additional businesses in the future with terms that are attractive to L-3 and to integrate acquired business operations; our ability to maintain and improve our consolidated operating margin and total segment operating margin in future periods; our ability to obtain future government contracts (revenue arrangements) on a timely basis; the availability of government funding or cost-cutting initiatives and changes in customer requirements for our products and services; our significant amount of debt and the restrictions contained in our debt agreements; our ability to continue to retain and train our existing employees and to recruit and hire new qualified and skilled employees as well as our ability to retain and hire employees with U.S. Government Security clearances; actual future interest rates, volatility and other assumptions used in the determination of pension benefits and equity based compensation, as well as the market performance of benefit plan assets; our collective bargaining agreements, our ability to successfully negotiate contracts with labor unions and our ability to favorably resolve labor disputes should they arise; the business, economic and political conditions in the markets in which we operate; global economic uncertainty and continued tightening of the credit markets; our ability to perform contracts on schedule; events beyond our control such as acts of terrorism; our international operations; our extensive use of fixed-price type contracts as compared to cost-reimbursable type and time-and-material type contracts; the rapid change of technology and high level of competition in the defense industry and the commercial industries in which our businesses participate; our introduction of new products into commercial markets or our investments in civil and commercial products or companies; the outcome of litigation matters; anticipated cost savings from business acquisitions not fully realized or realized within the expected time frame; Titan's compliance with its plea agreement and consent to entry of judgment with the U.S. Government relating to the Foreign Corrupt Practices Act (FCPA), including Titan's ability to maintain its export licenses as well as the outcome of other FCPA matters; ultimate resolution of contingent matters, claims and investigations relating to acquired businesses, and the impact on the final purchase price allocations; competitive pressure among companies in our industry; and the fair values of our assets, which can be impaired or reduced by other factors, some of which are discussed above.

For a discussion of other risks and uncertainties that could impair our results of operations or financial condition, see "Part I — Item 1A — Risk Factors" and Note 17 to our audited consolidated financial statements, included in our Annual Report on Form 10-K for the year ended Dec. 31, 2007.

Our forward-looking statements are not guarantees of future performance and the actual results or developments may differ materially from the expectations expressed in the forward-looking statements. As for the forward-looking statements that relate to future financial results and other projections, actual results will be different due to the inherent uncertainties of estimates, forecasts and projections and may be better or worse than projected and such differences could be material. Given these uncertainties, you should not place any reliance on these forward-looking statements. These forward-looking statements also represent our estimates and assumptions only as of the date that they were made. We expressly disclaim a duty to provide updates to these forward-looking statements, and the estimates and assumptions associated with them, after the date of this presentation to reflect events or changes in circumstances or changes in expectations or the occurrence of anticipated events.

# Reconciliation of GAAP to Non-GAAP Measurements

(\$ in Millions, except per share data)

Guidance (Jan. 29,2009)         Q408 Actual Ac			2009				
State			Guidance	2008	Q408	2007	Q407
Add:         Impairment Charge         28           Less:         Litigation Gain         (126)           Product Line Divestiture Gain         (127)           Operating Income, Excluding Q208 Items         \$ 1,575           Consolidated Operating Margin         11.3%           Add:         Impairment Charge         0.2%           Less:         Litigation Gain         -0.1%           Product Line Divestiture Gain         -0.1%           Consolidated Operating Margin, Excluding Items         10.6%           Specialized Products Operating Margin         12.0%           Add:         Impairment Charge         0.5%           Less:         Product Line Divestiture Gain         -0.2%           Specialized Products Operating Margin, Excluding Items         12.3%           Diluted Earnings Per Share         \$ 7.72           Add:         Impairment Charge         0.14           Less:         Litigation Gain         (0.66)           Product Line Divestiture Gain         (0.66)           Business Divestiture Gain         (0.66)           Business Divestiture Gain         (0.16)           Diluted Earnings Per Share, Excluding Items         \$ 6.98           Net cash from operating activities         \$ 1,387         \$ 356			(Jan. 29, 2009)	Actual	Actual	<u> Actual</u>	Actual
Less: Litigation Gain	Operating Income			\$ 1,685			
Product Line Divestiture Gain	Add:	Impairment Charge		28			
Consolidated Operating Margin         \$ 1,575           Add: Impairment Charge         0.2%           Less: Litigation Gain         -0.8%           Product Line Divestiture Gain         -0.1%           Consolidated Operating Margin, Excluding Items         10.6%           Specialized Products Operating Margin         12.0%           Add: Impairment Charge         0.5%           Less: Product Line Divestiture Gain         -0.2%           Specialized Products Operating Margin, Excluding Items         12.3%           Diluted Earnings Per Share         \$ 7.72           Add: Impairment Charge         0.14           Less: Litigation Gain         (0.66)           Product Line Divestiture Gain         (0.66)           Business Divestiture Gain         (0.06)           Business Divestiture Gain         (0.16)           Diluted Earnings Per Share, Excluding Items         \$ 6.98           Net cash from operating activities         \$ 1,395         \$ 1,387         \$ 356         \$ 1,270         \$ 335           Less: Capital expenditures         (205)         (218)         (79)         (157)         (56)           Add: Dispositions of property, plant and equipment         10         15         10         8         6	Less:	Litigation Gain		(126)			
Consolidated Operating Margin		Product Line Divestiture Gain		(12)			
Add:       Impairment Charge       0.2%         Less:       Litigation Gain       -0.8%         Product Line Divestiture Gain       -0.1%         Consolidated Operating Margin, Excluding Items       10.6%         Specialized Products Operating Margin       12.0%         Add:       Impairment Charge       0.5%         Less:       Product Line Divestiture Gain       -0.2%         Specialized Products Operating Margin, Excluding Items       12.3%         Diluted Earnings Per Share       \$ 7.72         Add:       Impairment Charge       0.14         Less:       Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less:       Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add:       Dispositions of property, plant and equipment       10       15       10       8       6	Operating Income, Excluding Q208 Items			<u>\$ 1,575</u>			
Less:       Litigation Gain       -0.8%         Product Line Divestiture Gain       -0.1%         Consolidated Operating Margin, Excluding Items       10.6%         Specialized Products Operating Margin       12.0%         Add:       Impairment Charge       0.5%         Less:       Product Line Divestiture Gain       -0.2%         Specialized Products Operating Margin, Excluding Items       12.3%         Diluted Earnings Per Share       \$ 7.72         Add:       Impairment Charge       0.14         Less:       Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less:       Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add:       Dispositions of property, plant and equipment       10       15       10       8       6	Consolidated Operating Margin			11.3%			
Product Line Divestiture Gain         -0.1%         -0.1%         -0.6%         -0.6%         -0.6%         -0.6%         -0.6%         -0.6%         -0.6%         -0.6%         -0.6%         -0.2% <td>Add:</td> <td></td> <td></td> <td>0.2%</td> <td></td> <td></td> <td></td>	Add:			0.2%			
Consolidated Operating Margin, Excluding Items  Specialized Products Operating Margin  Add: Impairment Charge  Less: Product Line Divestiture Gain Specialized Products Operating Margin, Excluding Items  Diluted Earnings Per Share  Add: Impairment Charge  Diluted Earnings Per Share  Add: Impairment Charge  Less: Litigation Gain Product Line Divestiture Gain Business Divestiture Gain Diluted Earnings Per Share, Excluding Items  Net cash from operating activities  \$ 1,395    \$ 1,387    \$ 356    \$ 1,270    \$ 335    \$ 1,270	Less:	Litigation Gain		-0.8%			
Specialized Products Operating Margin Add: Impairment Charge Less: Product Line Divestiture Gain Specialized Products Operating Margin, Excluding Items Diluted Earnings Per Share Add: Impairment Charge Diluted Earnings Per Share Add: Impairment Charge Less: Litigation Gain Product Line Divestiture Gain Business Divestiture Gain Diluted Earnings Per Share, Excluding Items  Net cash from operating activities Add: Dispositions of property, plant and equipment  12.0%  12.0%  12.0%  10.5%  1.396  10.66  10							
Add:       Impairment Charge       0.5%         Less:       Product Line Divestiture Gain       -0.2%         Specialized Products Operating Margin, Excluding Items       12.3%         Diluted Earnings Per Share       \$ 7.72         Add:       Impairment Charge       0.14         Less:       Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less:       Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add:       Dispositions of property, plant and equipment       10       15       10       8       6	Consolidated Operating Margin, Excluding Items			<u>10.6%</u>			
Less:       Product Line Divestiture Gain       -0.2%         Specialized Products Operating Margin, Excluding Items       12.3%         Diluted Earnings Per Share       \$ 7.72         Add:       Impairment Charge       0.14         Less:       Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less:       Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add:       Dispositions of property, plant and equipment       10       15       10       8       6	Specialized Products Operating Margin			12.0%			
Specialized Products Operating Margin, Excluding Items  Diluted Earnings Per Share  Add: Impairment Charge  Less: Litigation Gain Product Line Divestiture Gain Business Divestiture Gain Diluted Earnings Per Share, Excluding Items  Net cash from operating activities  Society of the product Line Divestiture Gain Figure Gain Country Co	Add:	Impairment Charge		0.5%			
Diluted Earnings Per Share  Add: Impairment Charge  Less: Litigation Gain  Product Line Divestiture Gain  Business Divestiture Gain  Diluted Earnings Per Share, Excluding Items  Net cash from operating activities  Less: Capital expenditures  Add: Dispositions of property, plant and equipment  \$ 7.72  0.14  0.66)  (0.66)  \$ 6.98  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335  \$ 1,387  \$ 356  \$ 1,270  \$ 335	Less:	Product Line Divestiture Gain		-0.2%			
Add:       Impairment Charge       0.14         Less:       Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less:       Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add:       Dispositions of property, plant and equipment       10       15       10       8       6	Specia	alized Products Operating Margin, Excluding Items		12.3%			
Less: Litigation Gain       (0.66)         Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6	Diluted Earnings Per Share			\$ 7.72			
Product Line Divestiture Gain       (0.06)         Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6	Add:	Impairment Charge		0.14			
Business Divestiture Gain       (0.16)         Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6	Less:	Litigation Gain		(0.66)			
Diluted Earnings Per Share, Excluding Items       \$ 6.98         Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6		Product Line Divestiture Gain		(0.06)			
Net cash from operating activities       \$ 1,395       \$ 1,387       \$ 356       \$ 1,270       \$ 335         Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6		Business Divestiture Gain		(0.16)			
Less: Capital expenditures       (205)       (218)       (79)       (157)       (56)         Add: Dispositions of property, plant and equipment       10       15       10       8       6	Diluted Earnings Per Share, Excluding Items			<u>\$ 6.98</u>			
Add: Dispositions of property, plant and equipment10151086	Net cash from operating activities		\$ 1,395	\$ 1,387	\$ 356	\$ 1,270	\$ 335
	Less:	Capital expenditures	(205)	(218)	(79)	(157)	(56)
Free cash flow <u>\$ 1,200</u> <u>\$ 1,184</u> <u>\$ 287</u> <u>\$ 1,121</u> <u>\$ 285</u>	Add:	Dispositions of property, plant and equipment	10	15_	10	8_	6_
	Free c	ash flow	\$ 1,200	\$ 1,184	\$ 287	<u>\$ 1,121</u>	\$ 285



