



communications
Integrated Systems

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BIOGRAPHY

Robert W. Drewes
President
L-3 Communications
Integrated Systems



Robert W. Drewes is the president of L-3 Communications Integrated Systems. He has complete profit and loss (P&L) responsibility for facilities in Greenville and Waco, Texas, as well as Lexington, Ky. Appointed to his current position in May 2001, he led the organization through its first-quarter 2002 acquisition by L-3 Communications from Raytheon Company.

Prior to joining Integrated Systems, Drewes was the vice president of Productivity for Raytheon Company in Lexington, Mass. In this role, he served as a champion for Raytheon Six Sigma deployment. In addition, he directed supply chain management, quality management, manufacturing activities, security and flight operations at the corporate level. Drewes also had oversight responsibilities for these disciplines throughout Raytheon Company.

Drewes joined Raytheon Company in November 1997 from the U.S. Air Force. In October 1997, Drewes completed 33 years in the U.S. Air Force with the rank of major general. His last assignment was Commander of Defense Contract Management Command with 16,000 employees stationed worldwide. Drewes received numerous awards for his leadership and management during this assignment, achieving many acquisition reform initiatives for the Department of Defense.

During his military career he served with distinction in positions of increasing responsibility, primarily in acquisition and logistics. Drewes served at every level in the Air Force contracting function from contracting officer to the director of that function worldwide. Additionally, Drewes has more than eight years of experience working on various assignments in the Pentagon. He was also a military assistant in the Executive Office of the President of the United States during the Reagan administration.

Drewes is a graduate of the Industrial College of the Armed Forces as well as a distinguished graduate of the Air Command and Staff College. Previously, he was a fellow of the National Defense University. His published works include a book, *The Air Force and the Great Engine War*.

Drewes was born in LaGrange, Ill., in April 1942. He earned a bachelor's degree in economics from Colby College, Waterville, Maine, and was a distinguished graduate of the Air Force ROTC. In 1970, he earned a master's degree from Harvard Business School. He and his wife, Robbie, have three children.